This document, annotated by NO2ID - http://www.no2id.net , relates to the previously-leaked 'NIS Delivery Strategy - Aligning strategy and delivery' PowerPoint presentation. Although an undated printout, this document is therefore likely to reflect official thinking towards the end of 2007, possibly as late as the end of December 2007. References to "the Crosby report" (Sir James Crosby's report of the 'Public Private Forum on Identity', commissioned by Gordon Brown in late 2006) strongly imply that the earliest date this document could have been written would be the end of the summer of 2007, when a draft of the Crosby report was first circulated.

	6 - 1 A.			
4			Far from "building on",	
	1	16 IV	this is a radical change of	
			strategy involving abandoning the passport	
		National Identity Scheme	as the primary enrolment	
		<b>Options Analysis - Outcome</b>	route. Why has it not been	
			announced? Do ministers	
			even know? Their state-	
		The National Identity Scheme (NIS) will deliver a universal identity capability for all	ments come across as lying (if they do), or clueless (if not).	
i.e. this documer	ment, or the	those who are legally entitled to live and work in the United Kingdom. The Identity and Passport Service (IPS) has reviewed options for implementation of the NIS, building on		
content of it, is k	nown by	the Strategic Action Plan published in December 2006. Senior officials from IPS, the		
senior officials in	n ALL of	Borders Agency, the Treasury, Cabinet Office and Office of Government Commerce		
these agencies		have contributed to the options analysis.		
Were these not c	dofined by	This note documents the outcome of the options analysis, which was supported by		
the primary legis		three workshops. The purpose of the three workshops was to agree the:		
Identity Cards Ac		1. Objectives of the National Identity Scheme;		
		2. Scope of the solution and design principles to be applied; and,		
		3. Delivery strategy for the Scheme.		
			"make life easier" - for	
		Next steps arising from these workshops are outlined at the end.	whom? This must refer to	
			the Objectives appendix,	
		Objectives for the National Identity Scheme	which makes it pretty clear	
			it is not the public's ease that is being considered.	
		The objectives for the NIS are to protect the public and <u>make life easier</u> . Sub-objectives were prioritised into categories; Essential, Highly Desirable, Desirable to articulate their	that is being considered.	
		relative priority. All the sub-objectives are considered to be important and will be		
The four 'proposi	itions' are	delivered. Details of these objectives are given in Annex 1.		
considered in ter				
marketing, not the		Delivery Options for the National Identity Scheme		
primary motivati		There are four potential 'pure' Scheme models. These are;	Note the tone, and ask	
		1. Citizenship (Borders) Model - <i>"I want to know you have a RIGHT TO BE HERE"</i>	yourself who is "I" in this sentence?	
		The focus of the Scheme is on; borders, security and police; providing security as a		
		public good.		
What benefits? 1	nefits? The ordinary gets nothing extra ving a different sort	<ul> <li>Secures the UK's borders – "counting them in and counting them out".</li> </ul>		
		<ul> <li>Includes passport, BRP, nationalisation certificate.</li> </ul>	Something the US-VISIT scheme has singularly	
from having a dif of document app		<ul> <li>Designation of existing documents is the likely take-up driver.</li> </ul>	failed to do, despite	
the border.		Benefit driven by higher integrity than existing passport.	dealing with far smaller volumes than pass	
		Real benefits are dependent on having capability to read passports and cards	through UK borders each	
"Read" is an inte	eresting	at borders.	year	
choice of word. It implies		2. Trusted Relationships Model - "I want to know who YOU are"		
data collection a borders, rather t	at	The focus of the Scheme is on; those in positions of trust or employment; personal	Note again that "I" won't	
merely verificati		safety of me or my family.	be the individual citizen.	
approval of documents locally, which is what			We won't be able to	
			check each other's ID	
security experts			cards, but must trust that someone else has	
recommend - and the traditional function of		Expect further appeals to	(and that the system	
passports. The s		public fears, particularly	works)	
in other words posits the card will function as a		about safety of children		
card will function	n as a	(banned in commercial		
card will function tracking device,	n as a in			
card will function	n as a in	(banned in commercial		

The "Trusted Relationships model" is still about policing	ŝ		Indication that of fingerprints is b	
and security, but delegated t	to		considered for s	
employers. Individuals will b	e	8	This blows apar	
ble to do little more than			government's w	
imply look at a card.	•	Enables individuals and businesses to establish the identity of people in	the ID scheme,	
		positions of trust or responsibility.	on 'biometricall personal inform	
e. employers are to be recru		Enrolment strategy and ensuing benefits are closely related to the	preventing mult	
s involuntary police, and be incosted) burdens of creati		characteristics of the target groups.	fraudulent appli	ications
ompliance. Policy of frighte		Nature of the group(s) selected drives the requirement for the infrastructure	through biomet	ric cross-
mployers about consequen	-	(especially face vs. fingerprints).	checking	
ot checking ID has already		Employers would play an important role in implementation of the Scheme.		
arted.	3. Acc	ess Model - "I want joined up services which meet MY NEEDS"		
	The fo	cus of the Scheme is on; access to public services; an enabler of service		
e. "joined up government",			i.e. targeting th	ne most
hich would depend on		Scheme focused primarily on providing a range of public services across	vulnerable and	
nassive additional		departments to meet the needs of individuals within specific target groups –	on the state fir	-
xpenditure and buy-in acros nultiple departments. The	SS	typically those with multiple public sector needs.		
nost distant prospect.		Benefits would be driven by investment in the joining up of services across	'Transformatio	
		departments, and through simpler identity verification and remote	Government's	
		authentication.	government is itself when, in	
		Supports and links with the transformational government agenda (data sharing		
		shared services, etc).		
	4. Inclu	usion Model - "I want to be able to prove who I AM"		
		usion Model - "I want to be able to prove who I AM"		
The Crosby report is clearly	The for	cus of the Scheme is on; proving who I am quickly and easily; making life easier	r i i i i i i i i i i i i i i i i i i i	
nfluencing strategy - or at		cus of the Scheme is on; proving who I am quickly and easily; making life easier ople.	r	
nfluencing strategy - or at east the marketing of the	The for	cus of the Scheme is on; proving who I am quickly and easily; making life easier ople. Dependent on provision of a compelling series of public and private sector		arket alread
nfluencing strategy - or at east the marketing of the scheme. Why hasn't it	The for	cus of the Scheme is on; proving who I am quickly and easily; making life easier ople. Dependent on provision of a compelling series of public and private sector services to target groups, enabling individuals to prove their identity "quickly,	Which the ma provides inc	
nfluencing strategy - or at east the marketing of the scheme. Why hasn't it	The for	cus of the Scheme is on; proving who I am quickly and easily; making life easier ople. Dependent on provision of a compelling series of public and private sector services to target groups, enabling individuals to prove their identity "quickly, easily and safely" in the way proposed in the Crosby report. The preferred	Which the ma provides inc Office-backed	luding Hom proof of ag
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nfluencing strategy - or at east the marketing of the scheme. Why hasn't it been published yet?	The for	cus of the Scheme is on; proving who I am quickly and easily; making life easier ople. Dependent on provision of a compelling series of public and private sector services to target groups, enabling individuals to prove their identity "quickly, <u>easily and safely" in the way proposed in the Crosby report</u> . The preferred target group is young people in the UK, and the intention would be to encourage take-up through development of specific services e.g. <u>proof of age</u> .	Which the ma provides inc Office-backed	luding Hom proof of ag
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Note the concern to "set th	9	
tone" - everything hinges o		
how the scheme is sold to the public. Note also the	benefits. This can be difficult to achieve (eg Finland).	
word "carries", which	The nature of the different models suggests some key design principles for roll out.	
ministers have repeatedly insisted is not the intention		Contrary to assurances, the scheme is about
	<ul> <li>We need to set the tone for who carries the card and why, early on: international research suggests that first impressions have a prolonged impact.</li> </ul>	getting people to carry
	<ul> <li>Citizenship (Borders) and Trusted Relationships models have benefits that are</li> </ul>	the card - "voluntarily". Cf. Andy Burnham: "I
	narrow in nature (tighter borders and safer interactions), but are easier to understand and market: <i>you tend to carry the card in specific contexts</i> , e.g. when you travel, at work, etc.	take the view that it is part of being a good citizen, proving who you
Which conflicts with the fact that the Home Office is starting with 'ID cards	<ul> <li>Inclusion and Access models have benefits that are broader in nature (based or common usage of the card), but are more difficult to understand and market: you carry the card because you need it every day.</li> </ul>	
for foreigners' (actually biometric residence and	<ul> <li>The Citizenship (Borders) model requires a high proportion of take-up and a higher</li> </ul>	r
work permits for some	integrity Scheme, and requires the capability to read passports and cards at	Which will cost far more
non-EEA foreign nationals)	borders – suggesting you don't start here.	than the projected costs of
This paragraph is key. N.B.	up services across Government departments to drive benefits - suggesting you	the central ID scheme itself
"HMT thinking" may refer to the Treasury's 'Citizen	o don't start here.	
Information Project' that	<ul> <li>Trusted Relationships and Inclusion can be focused on specific groups –</li> </ul>	Explicit mention of link to
was quietly merged with th		CRB checks. The "trusted
Home Office ID scheme shortly after the passing of	<ul> <li>Starting with students or other young people in first half 2009 seems to be the guickest option and aligns with HMT thinking on preferred target groups. But i</li> </ul>	relationship" group will at t some point therefore
the Identity Cards Act 2006	remains an extremely high delivery risk. It also relies on creating voluntary	include teachers, nurses,
	demand with other public/private stakeholders, with the consequent risk of rejection.	carers, maybe volunteers
		who must submit to life- long enrollment on the
	<ul> <li>Starting with a 'trusted relationship' group will take longer and needs to be aligned with other priorities and other agencies. But the linkage of identity assurance and vetting/CRB etc provides a strong narrative and 'designation'</li> </ul>	National Identity Register or lose their livelihood.
Which is the precise timelin shown in the 'NIS Delivery	can be used to enforce usage.	The unions might just
Strategy' PowerPoint, dated	We recommend an approach that targets a 'trusted relationship' group in the second	have something to say
20th December 2007.	half of 2009, alongside an initial group of young people from early 2010. Further	about this
	development would be modular, initially focusing on increasing the reach of the 'trusted relationship' and 'inclusion' products, with the latter ideally having a very wide reach.	
	Subsequent phases would involve increasing the level of identity assurance in line with	Č.
	changing technology and threat levels, as higher levels of assurance become cost- effective and deliverable. Each phase would have to be manageable within a timeframe	In other words, the plan is
	over which technology was reasonably predictable (under 5 years).	e to issue people with low- grade, fundamentally
		insecure ID cards (how
	Design principles for the National Identity Scheme	secure will people be told they are?) and only later
The terminology hints at		try to improve them. If the
the direction of thought:	The design principles relate to the core components of the NIS; Enrolment; Registers; Tokens and Services.	technology works. And if it doesn't cost too much.
citizens (and their rights) are embedded somewhere	(	These 'delivery options'
within and underneath the		are all about getting as
technological schemata.		many people onto the ID database as possible, as
Notably none of the design principles relates to privacy		quickly as possible -
or control for the subject.		without giving a stuff
People don't feature as		about genuine citizen benefits or security,
having rights, or as owners of their identity. At best		except as marketing.
they are bystanders and	Page 3 of 7	
occupiers of market segments.		
segments.		

The first bullet point alone begs the question of how the costings will be structured, given that it is now implausible that passports are the justification. "We would incur 70% of the costs anyway for biometric passports," was always nonsense - derived, NO2ID's analysis of statements suggests, while this was still a 10-year programme (2006-2016), from the observation that 70% of the population renews its passport in 10 years. But it is now patent nonsense. Passports are already ICAO compliant, if an "upgrade" is to be delayed till 2012, then expenses on registering people on new systems to bridge that gap are waste solely incurred in connection with the ID scheme. Will they still be hidden? If so, which department's budget will they actually come out of?

	5	2
.e. fingerprinting is neither	Enrolment	i.e. Authentication by Interview (AbI) and the
n end, nor a fundamental		interrogation centre
equirement of the scheme.	On the assumption that at some point in the future we will need to include	network could prove to be
arget groups for enrolment,	fingerprints in the passport, we should eventually work towards a Scheme including a high proportion of fingerprint enrolment, driven by designation of the	a complete dead end and
hen fingerprint them later	passport, once an affordable and convenient solution for enrolment has been	waste of money
perhaps) once they've been	developed. This is important as an ID card is to be used for travel in the EU.	
uckered in. Once on the		Marketing via existing
egister, you are on for life 🛛 🔹	Defined groups can be identified and targeted for enrolment. The level of integrity	databases. Send 16-year-old
and subject to every	with which individuals are enrolled should be driven by the services that individuals	this is". Automatic enrolmer
egulation and obligation that spromulgated about it.	will access. Individuals within these groups may enrol at a lower level of assurance, but then be asked to provide fingerprints later, if they need access to	for people they are satisfied
s promugated about it.	products or services that require a higher level of assurance.	about. In other words, the
		notional "money launderer"
The term "enrolment services"	We should leverage existing databases such as the DWP's Customer Information	or "terrorist" or "spy", just
s soaked in hypocrisy. Normally a "service" is some-	System to stimulate applications through marketing to target groups. For example,	has to keep his head down in a plausible identity
hing you want, not something	rising 16 year olds could be <u>sent pre-populated forms for the 'inclusion' card,</u> based on existing cross-referenced databases, which would only need to be	In a plausible identity
hat is forced upon you. In this	signed and returned. We also agreed to consider further the option of sending	
argon our armed forces	cards to selected individuals whose identity was already verified, requiring only an	So the "current business
vouldn't exist to provide	'activation process' to complete formal enrolment.	case" has been used to
lefence to the nation, but		justify commissioning a network of interrogation
death services" to the enemy.	IPS will look at a broad range of options for the delivery of enrolment services to customers. These services will include, in the near term, the enrolment of	centres across the UK
Define "market failure" when	fingerprints and photographs, but, in time, could include the delivery of the full	that will leave 90% of
the whole point of the scheme	application and enrolment process (subject to standards mandated by IPS). IPS	passport (and eventually
s the government saying it can	will take market provision of the service as the starting point, and seek to address	ID card) applicants
manage your identity.	any market failures where possible, before committing to a long term solution. It is	unchecked? This
	envisaged that this may take time and that where early progress is required IPS	massively deviates from
	may act more proactively to deliver a solution.	the impression given by
	Interviews for some groups will be necessary, but should only be used where	ministers that ID
	required by risk assessment. Where interviews are required, they should be	interrogations are
What sort of risk	carried out in as flexible a manner as possible to minimise customer inconvenience	absolutely necessary to
assessment, and how? The	and reduce dependence on a fixed estate. It is likely that the number of interviews	prevent fraudulent applications.
person who gets picked for	necessary would be well below the 10% level in the current business case.	applications.
investigation is likely to be	Universal compulsion should not be used unless absolutely necessary. It cannot	
the careless or forgetful	be delivered quickly due to the need for inevitably controversial and time	
ordinary punter, not	consuming primary legislation and would pose serious political, enforcement and	
someone consciously	resource challenges.	Quick delivery and
making a neat, consistent	Various forms of coercion, such as designation of the application process for	avoiding challenge, are
This single phrase makes	identity documents issued by UK Ministers (e.g. passports), are an option to	revealed as the real
the former and current	stimulate applications in a manageable way. Designation should be considered as	priorities. But 'quick' is a
Prime Ministers, and every	part of a managed rollout strategy, specifically in relation to UK documents. There	relative term for a 10-to- 20-year programme.
Home Secretary and Home	are advantages to designation of documents associated with particular target	
Office minister since 2006 a	groups e.g. young people who may be applying for their first Driving Licence.	
iar. For explanation, see:	Photograph and signature will be enrolled for all. For the Trusted Relationship	
http://www.no2id.net/news	product, ten fingerprints would also be enrolled. Enrolment of fingerprints on the	The idea of one's signature
pressRelease/release.php	Inclusion product would depend on the availability of an affordable and convenient	being "enrolled", and
?name=IDCardCoercion	(ideally market-based) enrolment solution. This might be in later phases, with the	therefore offered up for
		sharing throughout the
		public sector ought to be
		somewhat unnerving. This
		is the opposite of the
		"protection against fraud"
		that ministers jabber
		about. [Cf. Peter Lilley on
		fraud facilitated by the
		online facilities of the
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2		Chip and PIN does not seem to have eliminated credit card fraud. See http://www.timesonline. co.uk/article/0,,2- 1516072,00.html Would you bet more than mere (Consumer Credit Act protected)
	initial inclusion product using biographic data. Chip and PIN would be an option for both cards.	money on it?
	Registers	clean database", then. And directly, functionally,
Was this in doubt at any point? The very need to	• The register for the Scheme (the National Identity Register) should be based on an existing Government technology asset, the Department of Work and Pensions' Customer Information System (CIS).	linked into the tax and benefits system, what-
state this emphasises that it is not essential to		ever the legal status of the register as an
the scheme, except	ID Cards	independent entity. So much for ministerial
maybe as a figleaf.	<ul> <li>There will be an ID Card. The nature of the card issued should be proportionate to the services that the user wishes to access. People wishing to access services with a higher demand for integrity will be issued with a higher integrity card, and vice versa.</li> </ul>	statements that the Register "will not contain financial details". Not <i>strictly</i> lies
	<ul> <li>As the card is to be used for travel, it will not be issued to a lower standard than that used for other travel documents (eg passport). The card will therefore include a photograph, signature and, from such time as we do so for passports, fingerprints.</li> </ul>	Cards will be issued at various standards but not "below passport". Does
Are IPS still so unsure	Services	this mean the current passport (which complies
what they are doing that a specification and	<ul> <li>The package of services offered is a critical component in encouraging take-up amongst the selected target groups.</li> </ul>	with ICAO standards)? Or something else?
"business case" are still lacking? There is a clear discontinuity with the	<ul> <li>The NIS will become an identity "utility" to help deliver public services and will in time support the implementation of personalised services.</li> </ul>	
Pleasantville clarity and	The NIS will also support the delivery of identity services to the private sector.	
optimism of 2006's "Strategic Action Plan". Or is it that they know what	<ul> <li>It is recognised that the market may be the most efficient mechanism to innovate in the development of services based on the NIR.</li> </ul>	Turning a buck on citizen data in the same way as,
they want, but just don't	Next Steps	e.g. DVLA - which sold addresses to crooks and
know how to get it? That the important thing is just to keep rolling?	The next steps fall into three categories; developing the tactical solution and business case for 2009, so that this work can begin; documenting the outcome agreed by this	gangsters
	review as a Scheme Strategy; developing the medium term solution and business case in less detail.	
The 'NIS Delivery Strategy'	1. Further develop tactical solution (by end of January 2008)	
PowerPoint makes it obvious that "the tactical	<ul> <li>Confirm target group(s) for 2009-2011 (a trusted relationship group, followed by young people) – with Ministers and <u>other key stakeholders</u></li> </ul>	Vho else is IPS working for?
solution" involves building a temporary, "standalone" - or 'throwaway' - NIR in	<ul> <li>Confirm customer proposition and delivery approach for these target groups; application and enrolment; tokens; technical solution; secondary legislation, identity services</li> </ul>	
order to issue ID cards to some British citizens before the next general	<ul> <li>Develop business case and agree with HMT and others – detailed for 2009, quite detailed for 2010/2011</li> </ul>	
election.	2. Draft version 1 of Scheme Strategy (initial version by end of January 2008)	
	Summarise the outcome of the review (this document)	
Suggests that this documen does represent current, or very recent, thinking on the ID Scheme		

- Formally document and agree the Scheme Strategy (as per NIS Management Reference Guide), ensuring alignment with the Crosby report where this is appropriate
- Confirm a high level approach for 2012 onwards, working with other departments, but with less detail required
- 3. Develop medium term solution business case (Q1 2008)
- Develop business case and agree with HMT and others less detailed for 2012 onwards

This should be read in conjunction with the phases of the scheme, which are:

**2008 - Foreigners (Borders 1)** [populist move] How many and who? NO2ID has heard estimates as low as 10,000 in 2008.

**2009 - Trusted Relationships** [populist move] Again how many and who? Unless they are just planning to issue a card warranting a CRB check or similar - which would be a significant dilution - how could this be done? A Big Bang (per sector) would be massively costly and difficult to do, if there's a full interview, dossier and fingerprints etc, but phasing-in is difficult to justify.

This phase is most susceptible to actual resistence, whether by people standing on the NO2ID Pledge - **www.no2id.net/pledge/** - or just increasing the costs of providing services in those targeted sectors as people fed up with being pushed around move away from them. (Cf voluntary sector difficulties over CRB checks.)

**2010 - "inclusion"** [coercion begins with the weak] Actually denial - 'assisting' young people when they "open their first bank account, take out a student loan, *etc.*" It seems the IPS is proposing that you won't be able to get a job, except cash-paid labouring, or education beyond 16? 18? without an ID card.

**2012 - UK Citizens (Borders 2)** [coercion continues with bait-and-switch, incidentally removing what we assume to be our universal human "right" to leave and re-enter our home country] "Broader take up should be driven through the designation of the passport when we scale up to large scale issuing of cards, *ensuring allignment with other Schengen countries.*" Has IPS made a decision the Prime Minister should know about?

It looks like Renew for Freedom - **www.renewforfreedom.org** - tactics may remain effective for some time yet. We started that expecting collection of passport data to change radically from late 2007 onwards. It didn't, and clearly it is now being put back further. So there are potentially five additional years for public resistance to build up against passports and denial of travel being used as a lever.

The question remains whether Abl interrogations for gap-year students will successfully subjugate or arouse that generation.

	Annex 1 – Objectives for th Fundamental	Desirable	What kind of "vetting and barring" is contemplated beyond the established sorts addressed under	
Makes sense only in a "papers please!" Britain. Unless they are suggesting that the BIA currently cannot detect forged documents. Cf. "Know Your Customer". Employers have no particular expertise in forged document Unless they are to report all employment to the central database, or pay IPS for "verification services", then how would it help? Aren't these all the same thing? "Money laundering" means something different	Improving efficiency and effectiveness of in- country immigration r controls	<ul> <li>Improving efficiency and effectiveness of cross government data sharing; enabling delivery of personalised public services</li> <li>Improving efficiency and effectiveness of compliance with vetting and barring procedures in respect of children and vulnerable adults</li> <li>Improving detection and solution of crime</li> <li>Reducing abuse of age- based access to products and services</li> <li>Reducing fraud against public sector perpetrated by false identity</li> </ul>	<ul> <li>Improving vetting and barring more generally</li> <li>Easing the processes for individuals and organisations requiring evidence of identity and notification of changes (fixing identity)</li> <li>Ensuring high UK international credibility in terms of identity assurance</li> <li>Increasing public reassurance in ID assurance</li> </ul>	Isn't this circular? Requirements for notification and identification are generally imposed by government. "Making it easier to do what we tell you," doesn't seem like a great selling point.
to IPS than to the public if it is not "organised crime". The government-centred view is rather given away by its ranking prevention of fraud against the public sector as more desirable than prevention of fraud against individuals and businesses. Contrary again to ministerial pronounce- ments about the purpose of the scheme being to help citizens secure their own identities.	it harder for criminals to obtain false IDs • Reducing the risk of terrorist incidents On what evidence?!		<ul> <li>Reducing fraud against private individuals and business enterprises perpetrated by false identity</li> <li>Improving efficiency and effectiveness of compliance with money laundering regulations (know your customer)</li> </ul>	This implies that IPS considers it "highly desirable" to record on the NIR any time you buy alcohol, glue, or an edged tool, rent or buy a DVD, or enter a cinema, pub or club (etc) Which is the realm of complete paranoia. Surely they can't really mean it?

The police-state reasserts itself.

All five 'fundamental' objectives, 4 of 5 'highly desirable' objectives, and 4 of 6 'desirable' objectives are national and international policing and order issues. All but one - "Increasing public reassurance in ID assurance" - are gains for big government with little or no benefit to the citizen, though even that single exception is arguably a gain for government: such "reassurance" could only arise if people believe in the ID system itself.